

August 24, 2021

Dr. James Lee
Secretary of the Massachusetts Dental Society
Two Willow Street
Southborough, MA 01745

Dear Dr. Lee,

Please accept this communication as my intent to run again for the position of Speaker of the House of the Massachusetts Dental Society.

It has been an honor and a privilege to have served the MDS as Speaker, President and Trustee for the past several years.

I am committed to providing a framework to allow the good works of the society to go forward through structured, effective governance and calm, fair leadership.

Towards these ends I have been using my skills as a Parliamentarian over the past 3 years. I am a member of the American Institute of Parliamentarians and have been studying and utilizing parliamentary procedure to facilitate fairness to all in my years serving the Massachusetts Dental Society.

In addition, I would like to continue to serve to aid in the maximization of the MDS governance restructuring program. As MDS President I initiated this endeavor and have been thrilled to see subsequent MDS Presidents pass and implement these changes. I believe this governance restructuring will lead to a stronger, more nimble, diverse society for the future.

Thank you for your consideration.

Cordially and Professionally Yours,

A handwritten signature in black ink, appearing to read "Raymond K. Martin". The signature is fluid and cursive, with a long horizontal stroke at the beginning and a large, sweeping flourish at the end.

Raymond K. Martin, DDS, MAGD